

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

2007

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2007 calendar year, or tax year beginning **OCT 1, 2007** and ending **SEP 30, 2008**

B Check if applicable:

- ☐ Address change
☐ Name change
☐ Initial return
☐ Termination
☐ Amended return
☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization

Public Disclosure Copy

NORTHERN MAINE MEDICAL CENTER

Number and street (or P.O. box if mail is not delivered to street address)

194 EAST MAIN STREET

Room/suite

City or town, state or country, and ZIP + 4

FORT KENT, ME 04743

D Employer identification number

01-0234189

E Telephone number

(207) 834-3155

F Accounting method: ☐ Cash ☒ Accrual
☐ Other (specify) ▶

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations.

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) If "Yes," enter number of affiliates ▶ **N/A**

H(c) Are all affiliates included? **N/A** ☐ Yes ☐ No
(If "No," attach a list.)

H(d) Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No

I Group Exemption Number ▶ **N/A**

G Website: ▶ **WWW.NMMC.ORG**

J Organization type (check only one) ▶ ☒ 501(c)(3) (insert no.) ☐ 4947(a)(1) or ☐ 527

K Check here ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.

M Check ☐ if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).

L Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 ▶ **39,234,256.**

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances

Revenue	1	Contributions, gifts, grants, and similar amounts received:				
	a	Contributions to donor advised funds	1a			
	b	Direct public support (not included on line 1a)	1b	116,558.		
	c	Indirect public support (not included on line 1a)	1c			
	d	Government contributions (grants) (not included on line 1a)	1d	141,010.		
	e	Total (add lines 1a through 1d) (cash \$ 257,568. noncash \$) ...	1e	257,568.		
	2	Program service revenue including government fees and contracts (from Part VII, line 93)	2	37,904,186.		
	3	Membership dues and assessments	3			
	4	Interest on savings and temporary cash investments	4	117,086.		
	5	Dividends and interest from securities	5	767.		
	6a	Gross rents SEE STATEMENT 2	6a	122,377.		
	Expenses	b	Less: rental expenses	6b		
c		Net rental income or (loss). Subtract line 6b from line 6a	6c	122,377.		
7		Other investment income (describe)	7			
8a		Gross amount from sales of assets other than inventory	(A) Securities		(B) Other	
			103,252.	8a		
				8b		
			103,252.	8c		
d		Net gain or (loss). Combine line 8c, columns (A) and (B) STMT 3	8d	103,252.		
9		Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>				
a		Gross revenue (not including \$ of contributions reported on line 1b)	9a			
b		Less: direct expenses other than fundraising expenses	9b			
c		Net income or (loss) from special events. Subtract line 9b from line 9a	9c			
10a	Gross sales of inventory, less returns and allowances	10a				
		10b				
		10c				
11	Other revenue (from Part VII, line 103)	11	729,020.			
12	Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	12	39,234,256.			
Net Assets	13	Program services (from line 44, column (B))	13	33,566,103.		
	14	Management and general (from line 44, column (C))	14	5,668,657.		
	15	Fundraising (from line 44, column (D))	15			
	16	Payments to affiliates (attach schedule)	16			
	17	Total expenses. Add lines 16 and 44, column (A)	17	39,234,760.		
18	Excess or (deficit) for the year. Subtract line 17 from line 12	18	-504.			
19	Net assets or fund balances at beginning of year (from line 73, column (A))	19	18,776,943.			
20	Other changes in net assets or fund balances (attach explanation) SEE STATEMENT 4	20	-9,241.			
21	Net assets or fund balances at end of year. Combine lines 18, 19, and 20	21	18,767,198.			

723001
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LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2007)

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach schedule) (cash \$ 0 • noncash \$ 0.) If this amount includes foreign grants, check here <input type="checkbox"/>				
22b Other grants and allocations (attach schedule) (cash \$ 0 • noncash \$ 0.) If this amount includes foreign grants, check here <input type="checkbox"/>				
23 Specific assistance to individuals (attach schedule)				
24 Benefits paid to or for members (attach schedule)				
25a Compensation of current officers, directors, key employees, etc. listed in Part V-A	551,317.	385,922.	165,395.	0.
b Compensation of former officers, directors, key employees, etc. listed in Part V-B	0.	0.	0.	0.
c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
26 Salaries and wages of employees not included on lines 25a, b, and c	17,212,149.	14,484,099.	2,728,050.	
27 Pension plan contributions not included on lines 25a, b, and c	347,442.	287,076.	60,366.	
28 Employee benefits not included on lines 25a - 27	2,327,478.	1,923,091.	404,387.	
29 Payroll taxes	1,300,210.	1,074,305.	225,905.	
30 Professional fundraising fees				
31 Accounting fees	67,210.	43,438.	23,772.	
32 Legal fees	108,870.	70,363.	38,507.	
33 Supplies	10,149,833.	9,739,768.	410,065.	
34 Telephone	134,438.	86,888.	47,550.	
35 Postage and shipping	392,862.	253,908.	138,954.	
36 Occupancy	1,300,429.	1,074,486.	225,943.	
37 Equipment rental and maintenance				
38 Printing and publications				
39 Travel				
40 Conferences, conventions, and meetings				
41 Interest	437,993.	283,076.	154,917.	
42 Depreciation, depletion, etc. (attach schedule)	1,709,140.	1,104,617.	604,523.	
43 Other expenses not covered above (itemize):				
a				
b				
c				
d				
e				
f				
g SEE STATEMENT 5	3,195,389.	2,755,066.	440,323.	
44 Total functional expenses. Add lines 22a through 43g. (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	39,234,760.	33,566,103.	5,668,657.	0.

Joint Costs. Check ☐ if you are following SOP 98-2.Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ N/A ; (ii) the amount allocated to Program services \$ N/A ;

(iii) the amount allocated to Management and general \$ N/A ; and (iv) the amount allocated to Fundraising \$ N/A

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ►		Program Service Expenses (Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
ACUTE CARE & LONG TERM CARE HOSPITAL		
All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)		
a	MEDICAL CARE & ANCILLARY SERVICES; NURSING HOME & SKILLED SERVICES; & PHYSICIAN SERVICES	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>		33,566,103.
b		
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>		
c		
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>		
d		
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>		
e	Other program services (attach schedule)	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>		
f	Total of Program Service Expenses (should equal line 44, column (B), Program services)	33,566,103.

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Part IV Balance Sheets (See the instructions.)**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

		(A) Beginning of year		(B) End of year
Assets	45 Cash - non-interest-bearing	108,822.	45	22,611.
	46 Savings and temporary cash investments	6,600,154.	46	5,407,262.
	47 a Accounts receivable	47a 5,916,139.		
	b Less: allowance for doubtful accounts	47b 2,193,000.	47c	3,723,139.
	48 a Pledges receivable	48a		
	b Less: allowance for doubtful accounts	48b	48c	
	49 Grants receivable		49	
	50 a Receivables from current and former officers, directors, trustees, and key employees		50a	
	b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)		50b	
	51 a Other notes and loans receivable	51a 299,920.		
	b Less: allowance for doubtful accounts	51b 176,000.	51c	123,920.
	52 Inventories for sale or use	989,953.	52	950,006.
	53 Prepaid expenses and deferred charges	343,246.	53	392,461.
	54 a Investments - publicly-traded securities STMT 12 <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	44,661.	54a	35,420.
	b Investments - other securities <input type="checkbox"/> Cost <input type="checkbox"/> FMV		54b	
55 a Investments - land, buildings, and equipment: basis	55a			
b Less: accumulated depreciation	55b	55c		
56 Investments - other SEE STATEMENT 6	566,439.	56	669,691.	
57 a Land, buildings, and equipment: basis	57a 34,243,403.			
b Less: accumulated depreciation STMT 7	57b 17,587,969.	57c	16,655,434.	
58 Other assets, including program-related investments (describe SEE STATEMENT 8)	6,206,032.	58	5,223,980.	
59 Total assets (must equal line 74). Add lines 45 through 58	31,422,295.	59	33,203,924.	
Liabilities	60 Accounts payable and accrued expenses	4,691,139.	60	5,255,649.
	61 Grants payable		61	
	62 Deferred revenue		62	
	63 Loans from officers, directors, trustees, and key employees		63	
	64 a Tax-exempt bond liabilities		64a	
	b Mortgages and other notes payable STMT 9 STMT 10	7,763,865.	64b	8,433,434.
	65 Other liabilities (describe SEE STATEMENT 11)	190,348.	65	747,643.
66 Total liabilities. Add lines 60 through 65	12,645,352.	66	14,436,726.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	18,209,478.	67	18,047,527.
	68 Temporarily restricted	567,465.	68	719,671.
	69 Permanently restricted		69	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
	73 Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 72. (Column (A) must equal line 19 and column (B) must equal line 21)	18,776,943.	73	18,767,198.
	74 Total liabilities and net assets/fund balances. Add lines 66 and 73	31,422,295.	74	33,203,924.

Part IV-A Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the instructions.)

a	Total revenue, gains, and other support per audited financial statements	a	46617640.
b	Amounts included on line a but not on Part I, line 12:		
1	Net unrealized gains on investments	b1	
2	Donated services and use of facilities	b2	
3	Recoveries of prior year grants	b3	
4	Other (specify): <u>VALLEY MEDICAL PORTION</u>	b4	7,746,292.
	Add lines b1 through b4	b	7,746,292.
c	Subtract line b from line a	c	38871348.
d	Amounts included on Part I, line 12, but not on line a :		
1	Investment expenses not included on Part I, line 6b	d1	
2	Other (specify): <u>SEE STATEMENT 13</u>	d2	362,908.
	Add lines d1 and d2	d	362,908.
e	Total revenue (Part I, line 12). Add lines c and d	e	39234256.

Part IV-B	Reconciliation of Expenses per Audited Financial Statements With Expenses per Return		
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a Total expenses and losses per audited financial statements		a	47018222.
b Amounts included on line a but not on Part I, line 17:			
1 Donated services and use of facilities	b1		
2 Prior year adjustments reported on Part I, line 20	b2		
3 Losses reported on Part I, line 20	b3	9,241.	
4 Other (specify): <u>VALLEY MEDICAL PORTION</u>	b4	7,774,221.	
Add lines b1 through b4			b 7,783,462.
c Subtract line b from line a			c 39234760.
d Amounts included on Part I, line 17, but not on line a :			
1 Investment expenses not included on Part I, line 6b	d1		
2 Other (specify):	d2		
Add lines d1 and d2			d 0.
e Total expenses (Part I, line 17). Add lines c and d			e 39234760.

Part V-A **Current Officers, Directors, Trustees, and Key Employees** (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances

SEE STATEMENT 14		498,756.	52,561.	0.

Part VI Other Information (continued)

		Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	82b	
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
b	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?	83b	N/A
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b	N/A
85 a	501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?	85a	N/A
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	N/A
If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.			
c	Dues, assessments, and similar amounts from members	85c	N/A
d	Section 162(e) lobbying and political expenditures	85d	N/A
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/A
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12	86a	N/A
b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders	87a	N/A
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88a	X
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Part XI	88b	X
89 a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 <u>0</u> ; section 4912 <u>0</u> ; section 4955 <u>0</u>		
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b	X
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization		0
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?	89e	X
f	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89f	X
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	89g	X
90 a	List the states with which a copy of this return is filed	NONE	
b	Number of employees employed in the pay period that includes March 12, 2007	90b	555
91 a	The books are in care of	ROGER LAGASSE	
	Located at	194 EAST MAIN STREET, FORT KENT, ME	
	Telephone no.	(207) 834-3155	
	ZIP + 4	04743	
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country	91b	X
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			

Part VI Other Information (continued)

Yes No

c At any time during the calendar year, did the organization maintain an office outside of the United States? 91c ☐ XIf "Yes," enter the name of the foreign country **N/A**92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here ☐and enter the amount of tax-exempt interest received or accrued during the tax year **92** **N/A****Part VII Analysis of Income-Producing Activities** (See the instructions.)**Note:** Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue:					
a PATIENT SERVICE REVENUE					11,430,677.
b (NET OF CONTRACTUAL					
c ALLOWANCES OF \$6,052,672					
d AND CHARITY CARE OF					
e \$636,686)					
f Medicare/Medicaid payments					26,473,509.
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments			14	117,086.	
96 Dividends and interest from securities			14	767.	
97 Net rental income or (loss) from real estate:					
a debt-financed property					57,600.
b not debt-financed property					8,777.
98 Net rental income or (loss) from personal property					56,000.
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	103,252.	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a CAFETERIA INCOME					185,019.
b MISCELLANEOUS					500,992.
c CASH DISCOUNTS					43,009.
d					
e					
104 Subtotal (add columns (B), (D), and (E))		0.		221,105.	38,755,583.
105 Total (add line 104, columns (B), (D), and (E))					38,976,688.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes** (See the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
93A	PROVISION OF ACUTE AND LONG TERM CARE HOSPITAL SERVICES IS THE PRIMARY
103	PURPOSE OF NORTHERN MAINE MEDICAL CENTER

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No**Note:** If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

Part XI Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13). N/A

106 Did the reporting organization **make** any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

Yes	No
-----	----

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

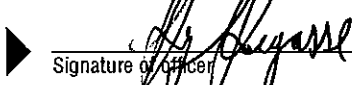
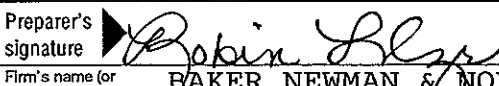
107 Did the reporting organization **receive** any transfers **from** a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

Yes	No
-----	----

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Yes	No
-----	----

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.	
Please Sign Here  Signature of officer ROGER LAGASSE, CFO Type or print name and title	Date 06/08/09
Paid Preparer's Use Only Preparer's signature  Firm's name (or yours if self-employed), address, and ZIP + 4 BAKER NEWMAN & NOYES P.O. BOX 507 PORTLAND, ME 04112	Date 06.08.09 Check if self-employed <input type="checkbox"/> Preparer's SSN or PTIN (See Gen. Inst. X) EIN 22-1234567 Phone no. (207) 879-2100

Form 990 (2007)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

▶ File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
 - If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).
- Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.**

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*.

Type or print	Name of Exempt Organization	Employer identification number
	NORTHERN MAINE MEDICAL CENTER	01-0234189
	Number, street, and room or suite no. If a P.O. box, see instructions.	
	194 EAST MAIN STREET	
File by the due date for filing your return. See instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	FORT KENT, ME 04743	

Check type of return to be filed (file a separate application for each return):

- | | | |
|--|---|------------------------------------|
| <input checked="" type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation) | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL | <input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ | <input type="checkbox"/> Form 990-T (trust other than above) | <input type="checkbox"/> Form 6069 |
| <input type="checkbox"/> Form 990-PF | <input type="checkbox"/> Form 1041-A | <input type="checkbox"/> Form 8870 |

- The books are in the care of ▶ **ROGER LAGASSE**

Telephone No. ▶ (207) 834-3155 FAX No. ▶ (207) 834-2202

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

- 1 I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time until May 15, 2009, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ▶ ☐ calendar year _____ or
- ▶ ☒ tax year beginning OCT 1, 2007, and ending SEP 30, 2008.

- 2 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$ N/A

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 4-2008)

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒ **X**

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

Part II Additional (Not Automatic) 3-Month Extension of Time. You must file original and one copy.

Type or print File by the extended due date for filing the return. See instructions.	Name of Exempt Organization	Employer identification number
	NORTHERN MAINE MEDICAL CENTER	01-0234189
	Number, street, and room or suite no. If a P.O. box, see instructions.	For IRS use only
	194 EAST MAIN STREET	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	FORT KENT, ME 04743	

Check type of return to be filed (File a separate application for each return):

- ☒ Form 990
 ☐ Form 990-EZ
 ☐ Form 990-T (sec. 401(a) or 408(a) trust)
 ☐ Form 1041-A
 ☐ Form 5227
 ☐ Form 8870
☐ Form 990-BL
☐ Form 990-PF
☐ Form 990-T (trust other than above)
☐ Form 4720
☐ Form 6069

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of **▶ ROGER LAGASSE**
 Telephone No. **▶ (207) 834-3155** FAX No. **▶ (207) 834-2202**
- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ☐. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 4 I request an additional 3-month extension of time until **AUGUST 15, 2009**
- 5 For calendar year **2007**, or other tax year beginning **OCT 1, 2007**, and ending **SEP 30, 2008**
- 6 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

7 State in detail why you need the extension
ADDITIONAL TIME IS NEEDED TO GATHER THE INFORMATION NECESSARY TO PREPARE A COMPLETE AND ACCURATE RETURN

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	\$
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	\$
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	\$ N/A

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature **▶ Roger Lagasse** Title **▶ CPA** Date **▶ 05.13.09**

Form 8868 (Rev. 4-2008)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

► **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No. 1545-0047

2007

Name of the organization

NORTHERN MAINE MEDICAL CENTER

Employer identification number

01 0234189

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
GUY RAYMOND 476 STRIP ROAD, WALLAGRASS, ME 04781	ER PHYSICIAN 42.00	155,614.	320.	
SCOTT RICHARDS 436 11TH AVENUE, MADAWASKA, ME 04756	PHARMACIST 50.00	144,182.	14,797.	
MICHAEL TREMBLAY 300 PRESQUE ISLE ROAD, FORT FAIRFIELD	PHARMACIST 42.00	123,392.	9,098.	
JOANNE FORTIN 715 ST. JOHN ROAD, FORT KENT, ME 04744	DIRECTOR OF NURSING 50.00	118,968.	12,588.	
ROBIN DAMBOISE 7 CENTER LANE, EAGLE LAKE, ME 04739	DIRECTOR OF HR 50.00	89,858.	13,361.	
Total number of other employees paid over \$50,000	98			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
VALLEY MEDICAL ASSOCIATION 194 EAST MAIN STREET, FORT KENT, ME 04743	PHYSICIAN AND MIDLEVEL STAFF	7,774,221.
NES MAINE, INC. P.O. BOX 65810, CHARLOTTE, NC 28265-0810	ER PHYSICIANS	781,068.
MORRISON'S HEALTH CARE GROUP P.O. BOX 102289, ATLANTA, GA 30368	NUTRITIONAL MANAGEMENT SERVIC	439,257.
QUEST DIAGNOSTICS 5763 COLLECTION CENTER DRIVE, CHICAGO, IL 60693	PROVIDES ANALYSIS OF LAB TESTS	305,695.
CARY MEDICAL CENTER 163 VAN BUREN ROAD, SUITE #1, CARIBOU, ME 04736	PROVIDES ANALYSIS OF LAB TESTS	221,624.
Total number of others receiving over \$50,000 for professional services	7	

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
ROBERT PELLETIER P.O. BOX 363, FORT KENT, ME 04743	BUILDING CONTRACTOR	1,003,483.
MAYNARD'S PLUMBING & HEATING 134 LYNNE STREET, VAN BUREN, ME 04785	PLUMBER	129,404.
Total number of other contractors receiving over \$50,000 for other services	0	

Part III Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ► \$ <u>5,604.</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.) VI-B, LINE I	1 X	
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)		
a Sale, exchange, or leasing of property? SEE STATEMENT 16	2a X	
b Lending of money or other extension of credit? SEE STATEMENT 17	2b	X
c Furnishing of goods, services, or facilities? SEE STATEMENT 17	2c X	
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE PART V-A, FORM 990	2d X	
e Transfer of any part of its income or assets?	2e	X
3 a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments.)	3a	X
b Did the organization have a section 403(b) annuity plan for its employees?	3b X	
c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement	3c	X
d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d	X
4 a Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g	4a	X
b Did the organization make any taxable distributions under section 4966? N/A	4b	
c Did the organization make a distribution to a donor, donor advisor, or related person? N/A	4c	
d Enter the total number of donor advised funds owned at the end of the tax year ►	N/A	
e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ►	N/A	
f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ►	0.	
g Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year ►	0.	

Schedule A (Form 990 or 990-EZ) 2007

Part IV Reason for Non-Private Foundation Status (See pages 4 through 8 of the instructions.)

I certify that the organization is not a private foundation because it is: (Please check only ONE applicable box.)

- 5 ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 ☒ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 ☐ A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization:
☐ Type I ☐ Type II ☐ Type III-Functionally Integrated ☐ Type III-Other

Provide the following information about the supported organizations. (See page 8 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
Total ▶					

- 14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 8 of the instructions.)

Schedule A (Form 990 or 990-EZ) 2007

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) **Use cash method of accounting.** N/A
Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)					
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets					
23 Total of lines 15 through 22	0.	0.	0.	0.	0.
24 Line 23 minus line 17					
25 Enter 1% of line 23					
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24					26a N/A
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts					26b N/A
c Total support for section 509(a)(1) test: Enter line 24, column (e)					26c N/A
d Add: Amounts from column (e) for lines: 18 _____ 19 _____ 22 _____ 26b _____					26d N/A
e Public support (line 26c minus line 26d total)					26e N/A
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))					26f N/A %
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: (2006) _____ (2005) _____ (2004) _____ (2003) _____					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2006) _____ (2005) _____ (2004) _____ (2003) _____					
c Add: Amounts from column (e) for lines: 15 _____ 16 _____ 17 _____ 20 _____ 21 _____					27c N/A
d Add: Line 27a total _____ and line 27b total _____					27d N/A
e Public support (line 27c total minus line 27d total)					27e N/A
f Total support for section 509(a)(2) test: Enter amount on line 23, column (e)					27f N/A
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					27g N/A %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					27h N/A %

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

Part V Private School Questionnaire (See page 9 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30	
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31	
If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		
32 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c	
d Copies of all material used by the organization or on its behalf to solicit contributions?	32d	
If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)		
33 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?	33a	
b Admissions policies?	33b	
c Employment of faculty or administrative staff?	33c	
d Scholarships or other financial assistance?	33d	
e Educational policies?	33e	
f Use of facilities?	33f	
g Athletic programs?	33g	
h Other extracurricular activities?	33h	
If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)		
34 a Does the organization receive any financial aid or assistance from a governmental agency?	34a	
b Has the organization's right to such aid ever been revoked or suspended?	34b	
If you answered "Yes" to either 34a or b, please explain using an attached statement.		
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	

Schedule A (Form 990 or 990-EZ) 2007

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 11 of the instructions.)

N/A

(To be completed ONLY by an eligible organization that filed Form 5768)

Check ☒ **a** ☐ if the organization belongs to an affiliated group. Check ☐ **b** ☐ if you checked "a" and "limited control" provisions apply.**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

	(a) Affiliated group totals	(b) To be completed for all electing organizations
	N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38 Total lobbying expenditures (add lines 36 and 37)	38	
39 Other exempt purpose expenditures	39	
40 Total exempt purpose expenditures (add lines 38 and 39)	40	
41 Lobbying nontaxable amount. Enter the amount from the following table -		
If the amount on line 40 is - The lobbying nontaxable amount is -		
Not over \$500,000 20% of the amount on line 40		
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000	41	
Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000		
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000		
Over \$17,000,000 \$1,000,000	42	
42 Grassroots nontaxable amount (enter 25% of line 41)	42	
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

Calendar year (or fiscal year beginning in) ►	Lobbying Expenditures During 4-Year Averaging Period				N/A (e) Total
	(a) 2007	(b) 2006	(c) 2005	(d) 2004	
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 14 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

	Yes	No	Amount
a Volunteers		X	
b Paid staff or management (Include compensation in expenses reported on lines c through h.)		X	
c Media advertisements		X	
d Mailings to members, legislators, or the public		X	
e Publications, or published or broadcast statements		X	
f Grants to other organizations for lobbying purposes		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means	X		5,604.
i Total lobbying expenditures (Add lines c through h.)			5,604.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

SEE STATEMENT 18

Exempt Organizations (See page 14 of the instructions.)

a Transfers from the reporting organization to a noncharitable exempt organization of:

(i) Cash

	Yes	No
51a(i)	X	
a(ii)		X
b(i)		X
b(ii)		X
b(iii)		X
b(iv)		X
b(v)		X
b(vi)		X
c		X

(ii) Other assets

b Other transactions:

(i) Sales or exchanges of assets with a noncharitable exempt organization

(ii) Purchases of assets from a noncharitable exempt organization

(iii) Rental of facilities, equipment, or other assets

(iv) Reimbursement arrangements

(v) Loans or loan guarantees

(vi) Performance of services or membership or fundraising solicitations

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received:

[illegible]

52 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ▶

► ☐ Yes ☒ No

b. If "Yes," complete the following schedule:

N/A

[illegible]

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Supplementary Information for
line 1 of Form 990, 990-EZ, and 990-PF (see instructions)

OMB No. 1545-0047

2007

Name of organization

Employer identification number

NORTHERN MAINE MEDICAL CENTER

01-0234189

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. (Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule—see instructions.)

General Rule—

☒ For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete Parts I and II.)

Special Rules—

☐ For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of \$5,000 or 2% of the amount on line 1 of these forms. (Complete Parts I and II.)

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. (Complete Parts I, II, and III.)

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the Parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.) ► \$

Caution: Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they **must** check the box in the heading of their Form 990, Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions
for Form 990, Form 990-EZ, and Form 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2007)

Name of organization

Employer identification number

NORTHERN MAINE MEDICAL CENTER

01-0234189

Part I Contributors (See Specific Instructions.)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1		\$ 141,009.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
2		\$ 9,198.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

FOOTNOTES

STATEMENT 1

FORM 990, PART VI, LINE 82A:

THE TOTAL VOLUNTEER SERVICE HOURS RECEIVED BY THE MEDICAL CENTER WERE APPROXIMATELY 1,154 HOURS. THE VOLUNTEERS PROVIDE VARIOUS SERVICES TO THE MEDICAL CENTER, NONE OF WHICH HAS BEEN RECOGNIZED AS REVENUE OR EXPENSE IN THE STATEMENTS OF OPERATIONS.

FORM 990

RENTAL INCOME

STATEMENT 2

KIND AND LOCATION OF PROPERTY	ACTIVITY NUMBER	GROSS RENTAL INCOME
VARIOUS	1	57,600.
VARIOUS	2	8,777.
MRI EQUIPMENT	3	56,000.
TOTAL TO FORM 990, PART I, LINE 6A		122,377.

FORM 990 GAIN (LOSS) FROM NON-PUBLICLY TRADED SECURITIES STATEMENT 3

DESCRIPTION	DATE ACQUIRED	DATE SOLD	METHOD ACQUIRED	
INTEREST IN SYNERNET REINSURANCE	07/01/94	09/30/08	PURCHASED	
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	NET GAIN OR (LOSS)
	103,252.	0.	0.	103,252.
TOTAL TO FM 990, PART I, LN 8	103,252.	0.	0.	103,252.

FORM 990 OTHER CHANGES IN NET ASSETS OR FUND BALANCES STATEMENT 4

DESCRIPTION	AMOUNT
UNREALIZED LOSS ON INVESTMENT	-9,241.
TOTAL TO FORM 990, PART I, LINE 20	-9,241.

FORM 990 OTHER EXPENSES STATEMENT 5

DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING
EMPLOYEE RECRUITMENT	48,821.	31,553.	17,268.	
DUES & PUBLICATIONS	83,342.	53,864.	29,478.	
DATA PROCESSING	28,076.	18,146.	9,930.	
EDUCATION	1,302.	842.	460.	
CONSULTING FEES	175,310.	113,303.	62,007.	
HEALTH CARE PROVIDER TAX	998,876.	998,876.		
INSURANCE	908,066.	586,886.	321,180.	
PROVISION FOR BAD DEBTS	951,596.	951,596.		
TOTAL TO FM 990, LN 43	3,195,389.	2,755,066.	440,323.	

FORM 990	OTHER INVESTMENTS	STATEMENT	6
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DESCRIPTION	VALUATION METHOD	AMOUNT
INTEREST IN SYNERNET RE-INSURANCE	COST	669,691.
TOTAL TO FORM 990, PART IV, LINE 56, COLUMN B		669,691.

FORM 990	DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT	STATEMENT	7
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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
LAND AND IMPROVEMENTS	933,827.	304,103.	629,724.
BUILDINGS	16,952,108.	7,035,910.	9,916,198.
EQUIPMENT	14,901,548.	10,182,242.	4,719,306.
LEASEHOLD IMPROVEMENTS	1,455,920.	65,714.	1,390,206.
TOTAL TO FORM 990, PART IV, LN 57	34,243,403.	17,587,969.	16,655,434.

FORM 990	OTHER ASSETS	STATEMENT	8
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DESCRIPTION	BEGINNING OF YEAR	END OF YEAR
ESTIMATED THIRD PARTY PAYOR SETTLEMENTS	313,726.	0.
DEFERRED COMPENSATION	190,348.	247,643.
BED LICENSE RIGHTS	112,031.	112,031.
DEFERRED FINANCING COSTS	27,219.	35,462.
CASH SURRENDER VALUE OF LIFE INSURANCE	180,320.	200,981.
CONSTRUCTION IN PROGRESS	3,382,388.	627,863.
ESTIMATED SETTLEMENT RECEIVABLE FROM STATE OF MAINE	2,000,000.	4,000,000.
TOTAL TO FORM 990, PART IV, LINE 58	6,206,032.	5,223,980.

FORM 990	MORTGAGES PAYABLE	STATEMENT	9
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DESCRIPTION	BALANCE DUE
RURAL DEVELOPMENT	171,352.
RURAL DEVELOPMENT	34,455.
KEYBANK NATIONAL ASSOCIATION	121,843.
KEYBANK NATIONAL ASSOCIATION	256,241.
RURAL DEVELOPMENT	786,534.
TOTAL INCLUDED ON FORM 990, PART IV, LINE 64B, COLUMN B	1,370,425.

FORM 990

OTHER NOTES AND LOANS PAYABLE

STATEMENT 10

LENDER'S NAME	TERMS OF REPAYMENT
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KEYBANK NATIONAL ASSOCIATION	\$9,475 PER MONTH
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DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
	10/01/17	1,200,000.	7.12%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
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ASSETS & REAL ESTATE

RELATIONSHIP OF LENDER

COMMERCIAL LENDER

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	1,176,854.

LENDER'S NAME	TERMS OF REPAYMENT
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KEYBANK NATIONAL ASSOCIATION	\$5,428 PER MONTH
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DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
	03/01/18	700,000.	6.90%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
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ASSETS & REAL ESTATE	CONSTRUCTION LOAN
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RELATIONSHIP OF LENDER

COMMERCIAL LENDER

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	686,806.

LENDER'S NAME	TERMS OF REPAYMENT
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KEYBANK NATIONAL ASSOCIATION	\$8,909 PER MONTH
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DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
	06/01/22	1,039,168.	6.60%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
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LAND & BUILDINGS

RELATIONSHIP OF LENDER

COMMERCIAL LENDER

DESCRIPTION OF CONSIDERATION

FMV OF CONSIDERATION	BALANCE DUE
0.	963,224.

LENDER'S NAME	TERMS OF REPAYMENT
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KEYBANK NATIONAL ASSOCIATION	\$1,838 PER MONTH
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DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
	09/30/12	196,000.	5.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
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ASSETS

RELATIONSHIP OF LENDER

COMMERCIAL LENDER

DESCRIPTION OF CONSIDERATION

FMV OF CONSIDERATION	BALANCE DUE
0.	171,500.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
RURAL DEVELOPMENT		\$14,519 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
	03/01/21	1,405,498.	4.50%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
BUILDINGS AND CORPORATE ASSETS			
<u>RELATIONSHIP OF LENDER</u>			
NONE			
<u>DESCRIPTION OF CONSIDERATION</u>		<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
		0.	1,175,597.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
RURAL DEVELOPMENT		\$6,820 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
	12/01/25	1,073,720.	4.25%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
BUILDINGS AND CORPORATE ASSETS			
<u>RELATIONSHIP OF LENDER</u>			
NONE			
<u>DESCRIPTION OF CONSIDERATION</u>		<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
		0.	997,870.

LENDER'S NAME	TERMS OF REPAYMENT
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KEYBANK NATIONAL ASSOCIATION	\$1,405 PER MONTH
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DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
	10/01/13	181,850.	5.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
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CORPORATE ASSETS

RELATIONSHIP OF LENDER

COMMERCIAL LENDER

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	170,778.

LENDER'S NAME	TERMS OF REPAYMENT
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NORSTATE FEDERAL CREDIT UNION	REPAID DURING FISCAL YEAR
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DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
	10/01/07	8,656.	4.99%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
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VEHICLE

RELATIONSHIP OF LENDER

COMMERCIAL LENDER

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	0.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
RURAL DEVELOPMENT		\$614 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
	04/01/24	90,865.	4.25%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
BUILDINGS AND CORPORATE ASSETS			
<u>RELATIONSHIP OF LENDER</u>			
NONE			
<u>DESCRIPTION OF CONSIDERATION</u>		<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
		0.	83,670.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
RURAL DEVELOPMENT		\$2,504 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
	04/01/24	367,537.	4.38%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
BUILDINGS AND CORPORATE ASSETS			
<u>RELATIONSHIP OF LENDER</u>			
NONE			
<u>DESCRIPTION OF CONSIDERATION</u>		<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
		0.	338,886.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
RURAL DEVELOPMENT		\$2,305 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
	04/01/24	299,150.	4.38%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
BUILDINGS AND CORPORATE ASSETS			
<u>RELATIONSHIP OF LENDER</u>			
NONE			
<u>DESCRIPTION OF CONSIDERATION</u>		<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
		0.	275,814.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
KEYBANK NATIONAL ASSOCIATION		\$4,592 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
06/01/05	06/01/25	581,784.	6.75%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
REAL ESTATE			
<u>RELATIONSHIP OF LENDER</u>			
COMMERCIAL LENDER			
<u>DESCRIPTION OF CONSIDERATION</u>		<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
		0.	549,206.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
TD BANKNORTH		\$1,180 PER MONTH	
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
05/01/05	05/01/25	92,644.	6.50%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	
REAL ESTATE			

RELATIONSHIP OF LENDER

COMMERICAL LENDER

<u>DESCRIPTION OF CONSIDERATION</u>	<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
	0.	75,473.

<u>LENDER'S NAME</u>		<u>TERMS OF REPAYMENT</u>	
CAPITAL LEASE			
<u>DATE OF NOTE</u>	<u>MATURITY DATE</u>	<u>ORIGINAL LOAN AMOUNT</u>	<u>INTEREST RATE</u>
		0.	.00%
<u>SECURITY PROVIDED BY BORROWER</u>		<u>PURPOSE OF LOAN</u>	

RELATIONSHIP OF LENDER

NONE

<u>DESCRIPTION OF CONSIDERATION</u>	<u>FMV OF CONSIDERATION</u>	<u>BALANCE DUE</u>
	0.	19,852.

LENDER'S NAME	TERMS OF REPAYMENT
KEYBANK NATIONAL ASSOCIATION	\$7,878 PER MONTH

DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE
06/25/08	06/25/13	377,479.	7.39%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
EQUIPMENT	

RELATIONSHIP OF LENDER

COMMERICAL LENDER

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	377,479.

TOTAL INCLUDED ON FORM 990, PART IV, LINE 64, COLUMN B	7,063,009.
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FORM 990	OTHER LIABILITIES	STATEMENT 11
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DESCRIPTION	BEGINNING OF YEAR	END OF YEAR
DEFERRED COMPENSATION	190,348.	247,643.
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	0.	500,000.
TOTAL TO FORM 990, PART IV, LINE 65	190,348.	747,643.

FORM 990	NON-GOVERNMENT SECURITIES	STATEMENT 12
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SECURITY DESCRIPTION	COST/FMV	CORPORATE STOCKS	CORPORATE BONDS	OTHER PUBLICLY TRADED SECURITIES	TOTAL NON-GOV'T SECURITIES
VARIOUS SECURITIES	FMV	5,914.			5,914.
VARIOUS MUTUAL FUNDS	FMV			29,506.	29,506.
TO FORM 990, LINE 54A, COL B		5,914.		29,506.	35,420.

FORM 990	OTHER REVENUE INCLUDED ON FORM 990	STATEMENT 13
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DESCRIPTION	AMOUNT
NON-OPERATING INCOME	210,702.
INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	152,206.
TOTAL TO FORM 990, PART IV-A	362,908.

FORM 990	PART V-A - LIST OF CURRENT OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES	STATEMENT 14
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NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
MARTIN BERNSTEIN 194 EAST MAIN STREET FORT KENT, ME 04743	CEO 50.00	208,518.	15,191.	0.
PETER SIROIS 194 EAST MAIN STREET FORT KENT, ME 04743	ASSISTANT ADMINISTRATOR 50.00	159,766.	24,550.	0.
ROGER LAGASSE 194 EAST MAIN STREET FORT KENT, ME 04743	CFO 50.00	130,472.	12,820.	0.
NORMAN FOURNIER 194 EAST MAIN STREET FORT KENT, ME 04743	PRESIDENT 2.00	0.	0.	0.
FRED WETMORE 194 EAST MAIN STREET FORT KENT, ME 04743	VICE PRESIDENT 1.00	0.	0.	0.
JOAN SYLVAIN 194 EAST MAIN STREET FORT KENT, ME 04743	SECRETARY 1.00	0.	0.	0.
RONALD DAIGLE 194 EAST MAIN STREET FORT KENT, ME 04743	MEMBER AT LARGE 1.00	0.	0.	0.
RITA C CANNAN 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.

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RICHARD COST 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
JAMES HARRIS, MD 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
KHALID HUSAIN, MD 194 EAST MAIN STREET FORT KENT, ME 04743	MEMBER AT LARGE 1.00	0.	0.	0.
THOMAS F KENT 194 EAST MAIN STREET FORT KENT, ME 04743	PRESIDENT 1.00	0.	0.	0.
FRANCES LABRIE 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
BEVERLY MADORE 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
JOHN MARTIN 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
NORMAN MARTIN 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
BILL MELVIN 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
DR DAVID MITCHELL 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
CLIFFORD OUELLETTE 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
KIM OUELLETTE 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
RONALD PARADIS 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.

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DAVID PARENT 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
PATRICIA PELLETIER 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
JAMES ROY 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
KATHY ROY 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
SIMONA SUCHAN, MD 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
THOMAS SCOTT 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
DAN VAILLANCOURT 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
WALLY DESJARDIN 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
GLENN LAMARR 194 EAST MAIN STREET FORT KENT, ME 04743	DIRECTOR 1.00	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PART V-A		498,756.	52,561.	0.

FORM 990

PART V-A OFFICER COMPENSATION FROM
RELATED ORGANIZATIONS

STATEMENT 15

OFFICER'S NAME	COMPENSATION	EMPLOYEE BENEFIT PLAN CONTRIBUTION	EXPENSE ACCOUNT
SIMONA SUCHAN, MD	257,740.	21,447.	
NAME OF RELATED ORGANIZATION		EMPLOYER ID NUMBER	
VALLEY MEDICAL ASSOCIATION		22-3245434	
RELATIONSHIP BETWEEN ORGANIZATIONS			
PARENT-SUBSIDIARY			

OFFICER'S NAME	COMPENSATION	EMPLOYEE BENEFIT PLAN CONTRIBUTION	EXPENSE ACCOUNT
KHALID HUSAIN, MD	436,094.	31,477.	
NAME OF RELATED ORGANIZATION		EMPLOYER ID NUMBER	
VALLEY MEDICAL ASSOCIATION		22-3245434	
RELATIONSHIP BETWEEN ORGANIZATIONS			
PARENT-SUBSIDIARY			

OFFICER'S NAME	COMPENSATION	EMPLOYEE BENEFIT PLAN CONTRIBUTION	EXPENSE ACCOUNT
JAMES HARRIS, MD	291,220.	18,473.	
NAME OF RELATED ORGANIZATION		EMPLOYER ID NUMBER	
VALLEY MEDICAL ASSOCIATION		22-3245434	
RELATIONSHIP BETWEEN ORGANIZATIONS			
PARENT-SUBSIDIARY			

SCHEDULE A	EXPLANATION OF TRANSACTIONS	STATEMENT 16
	PART III, LINE 2A	

DAN VAILLANCOURT - OFFICER AT DAIGLE OIL COMPANY WHERE NMMC PURCHASES OIL PRODUCTS.

NORMAN MARTIN - OWNER OF MARTIN FORD WHERE VEHICLES ARE LEASED BY NMMC.

ALL TRANSACTIONS ARE AT ARMS-LENGTH AND AT FAIR MARKET VALUE

SCHEDULE A	EXPLANATION OF TRANSACTIONS	STATEMENT 17
	PART III, LINE 2C	

JOHN MARTIN - PRESIDENT OF ASI, INC. WHERE NMMC PROVIDED BOOKKEEPING AND MANAGEMENT SERVICES.

ALL TRANSACTIONS ARE AT ARMS-LENGTH AND AT FAIR MARKET VALUE

SCHEDULE A	STATEMENT OF LOBBYING ACTIVITIES - PART VI-B	STATEMENT 18
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MHA DUES WERE \$33,762 OF WHICH 16.6% WERE USED FOR LOBBYING.

SCHEDULE A	INVOLVEMENT WITH NONCHARITABLE ORGANIZATIONS	STATEMENT	19
	PART VII, LINE 51, COLUMN (D)		

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

MAINE HOSPITAL ASSOCIATION

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

DUES

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

MAINE HEALTH ALLIANCE

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

DUES

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

GREATER FORT KENT AREA CHAMBER OF COMMERCE

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

DUES

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

AMERICAN COLLEGE OF HEALTHCARE

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

DUES

Form **4562-FY**Department of the Treasury
Internal Revenue Service

Name(s) shown on return

Depreciation and Amortization 990
(Including Information on Listed Property)

▶ See separate instructions.

▶ Attach to your tax return.

OMB No. 1545-0172

2007Attachment
Sequence No. 67

NORTHERN MAINE MEDICAL CENTER

FORM 990 PAGE 2

01-0234189

Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount. See the instructions for a higher limit for certain businesses	1	125,000.
2	Total cost of section 179 property placed in service (see instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation	3	500,000.
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions	5	
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
7	Listed property. Enter the amount from line 29	7	
8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	
10	Carryover of disallowed deduction from line 13 of your 2006 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	
12	Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2008. Add lines 9 and 10, less line 12	13	

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	1,706,583.

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)**Section A**

17	MACRS deductions for assets placed in service in tax years beginning before 2007	17	
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here		

Section B - Assets Placed in Service During 2007 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property						
b 5-year property						
c 7-year property						
d 10-year property						
e 15-year property						
f 20-year property						
g 25-year property			25 yrs.		S/L	
h Residential rental property	/		27.5 yrs.	MM	S/L	
	/		27.5 yrs.	MM	S/L	
i Nonresidential real property	/		39 yrs.	MM	S/L	
	/			MM	S/L	

Section C - Assets Placed in Service During 2007 Tax Year Using the Alternative Depreciation System

20a Class life					S/L	
b 12-year			12 yrs.		S/L	
c 40-year	/		40 yrs.	MM	S/L	

Part IV Summary (see instructions)

21	Listed property. Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr.	22	1,706,583.
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

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LHA For Paperwork Reduction Act Notice, see separate instructions.

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Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? ☐ Yes ☐ No **24b** If "Yes," is the evidence written? ☐ Yes ☐ No

(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/ Convention	(h) Depreciation deduction	(i) Elected section 179 cost
25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use							25	
26 Property used more than 50% in a qualified business use:								
	:	:	%					
	:	:	%					
	:	:	%					
27 Property used 50% or less in a qualified business use:								
	:	:	%			S/L -		
	:	:	%			S/L -		
	:	:	%			S/L -		
28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1							28	
29 Add amounts in column (i), line 26. Enter here and on line 7, page 1							29	

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person.

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

	(a) Vehicle		(b) Vehicle		(c) Vehicle		(d) Vehicle		(e) Vehicle		(f) Vehicle	
30 Total business/investment miles driven during the year (do not include commuting miles)												
31 Total commuting miles driven during the year ...												
32 Total other personal (noncommuting) miles driven												
33 Total miles driven during the year. Add lines 30 through 32												
34 Was the vehicle available for personal use during off-duty hours?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
35 Was the vehicle used primarily by a more than 5% owner or related person?												
36 Is another vehicle available for personal use?												

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons.

	Yes	No
37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?		
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39 Do you treat all use of vehicles by employees as personal use?		
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
41 Do you meet the requirements concerning qualified automobile demonstration use?		

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

Part VI Amortization

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
42 Amortization of costs that begins during your 2007 tax year:					
	:	:			
	:	:			
43 Amortization of costs that began before your 2007 tax year			43		2,557.
44 Total. Add amounts in column (f). See the instructions for where to report			44		2,557.